

REASONS FOR RUNNING THE CSR

1. Change. The U. S. Government's response to both internal and foreign pressures require that the intelligence community and CIA in particular be dynamic rather than static services. CIA's own size, experience, and nature require continual internal readjustments, either structural, functional, or merely subjective. The principle of change can be illustrated in the practice of the past 2 years in many areas which apply to, or lie within, the Clandestine Services. The following examples are selected for emphasis; they by no means constitute a complete picture.

Pressure to reduce or confine departmental budgets

b. Intelligence Community Actions

Revision of NSCID's 1 through 5 and projected revisions of NSCID's 6, 7, and 8

Creation of the DD(C), July 1957

1) Re-grouping of Operational Services, July 1958

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3) Area Division Changes

- a) Re-grouping and re-naming of FE branches, July 1958
- b) Re-organizations of NE within the past 2 years.

4) Procedural Changes

Field reporting and dissemination procedures system, begun late in 1956

5) Personnel Changes — constant

6) Crystallization of Trends

- a) increased recognition of counterintelligence responsibility
- b) higher priority to covert scientific and intelligence collection
- c) greater selectivity in covert intelligence collection
- d) greater emphasis [REDACTED]
- e) more realistic identification of targets for all PP activity
- f) new phases in problems in such fields as personal management, records, and critical operational areas

(Note: Areas of change and examples thereof for the DD/S and the DD/I are not set forth. The fact of considerable change at Headquarters over a 2-year period is clear.)

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2. Period of Separation. On their return to Headquarters after a tour overseas of 2 or more years, officers need a refresher on the Headquarters system, regardless of the extent of change during their absence, because they have lost touch with the system. They need to become familiar with how and why the system functions at the time as it does, who does what, the inter-relationships of efforts, the problems that exist, and the trends evolving.

3. Organized Approach. An organized briefing at planned intervals provides an assured and effective way of meeting this need for large numbers of returning Clandestine Services' officers. Additionally, other CIA officers benefit from attendance.

SUMMARY

Of the total number of officers, [] enrolled in the four Clandestine Services' Reviews during fiscal year 1958, [] attended an entire course. The four full-time courses extended for: 10 days (the first); 13 days (the second) and 12 days (the third and fourth). Attachment 2 presents composite statistical data on students for the past year.

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All told, [] students have completed one of the 21 Reviews from the first Review, November 1954, through the most recent, June 1958, Review.

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The number of officials who have given presentation before the Reviews is around 75 for each course. Attachment 2 includes, for fiscal year 1958, a listing of each speaker under his component, the number of hours lectured and the number of courses served, as well as the totals for each of these categories.

The content of courses presented is not discussed here because of the thorough familiarity of all reviewing officers. For the same reason, copies of programs on file are not attached.

What We Hope to do in Courses Scheduled for Fiscal Year 1959:

29 September - 10 October 1958

5 January - 16 January 1959

6 April - 17 April 1959

15 June - 26 June 1959

General Aims

- A. To achieve the published aims and objectives of the Review.
(Attachment 1)
- B. To achieve, over and above stated objectives, those benefits that derive from "quality", as regards speakers, content, and course management.

Plans

- A. To keep to the present outline of the Review, but to undertake revision when necessary or desirable.
- B. To initiate a questionnaire to elicit from students information useful in the planning of future courses. (See Attachment 4.)